

**041306T4PMN**

**PROJECT MANAGEMENT LEVEL 6**

**BUS/OS/PM/CR/04/6/A**

**Manage Project Implementation**

**July/Aug 2023**



**TVET CURRICULUM DEVELOPMENT, ASSESSMENT AND CERTIFICATION  
COUNCIL (TVET CDACC)**

**WRITTEN ASSESSMENT**

**Time: 3 hours**

**INSTRUCTIONS TO CANDIDATES**

1. This paper has two sections **A** and **B**
2. You are provided with a separate answer booklet.
3. Marks for each question are as indicated.
4. Do not write on the question paper.

**This paper consists of 3 printed pages**

**Candidates should check the question paper to ascertain that all pages  
are printed as indicated and that no questions are missing.**

### SECTION A: (40 MARKS)

Answer **all** the questions in this section

1. An implementation plan is a written document that outlines a team's steps to accomplish a goal or project. Identify **four** components of a project implementation plan. (4 Marks)
2. Project monitoring refers to surveillance and tracking of the project to ensure that all the tasks are completed on time. Mention **four** techniques you can use to monitor project implementation. (4 Marks)
3. An asset register is a schedule of components that form part of assets. State **four** components of a project asset register. (4 Marks)
4. Name **four** stakeholders involved in a school construction project. (4 Marks)
5. Effective stakeholder engagement management requires a comprehensive approach. State **four** steps for effective stakeholder engagement. (4 Marks)
6. Project monitoring and controlling process group activities help to keep the project on track. Highlight **four** project implementation monitoring methods. (4 Marks)
7. Project commissioning ensures that all systems and components of a project are well designed. List three contents of project commissioning checklists. (3 Marks)
8. State **three** key performance indicators critical for measuring the success of a project's budget. (3 Marks)
9. State **three** activities carried out during project implementation phase. (3 Marks)
10. A project report is a document providing detail on the project's overall status or specific aspects of its performance. Highlight **four** elements of a project report. (4 Marks)
11. Monitoring a project means ensuring that the project is going as planned and that tasks within the project are being completed. List **three** steps undertaken while implementing project monitoring. (3 Marks)

### SECTION B: (60 Marks)

Answer any **three** questions in this section.

12. a) Before project implementation begins, it's a must to assemble project implementation team. Propose **five** helpful details to focus on when assembling your team. (10 Marks)

- b) Project has many stakeholders for them to run smoothly. Suggest **five** roles of project sponsor during project implementation phase. (10 Marks)
13. a) Discuss **five** contents of project implementation checklists. (10 Marks)
- b) During project implementation, it's essential to carry out monitoring carefully, expound on **five** importance of carrying out monitoring during project implementation. (10 Marks)
14. a) Explain **five** project management constraints you are supposed to monitor during project implementation phase. (10 Marks)
- b) When implementing projects, it's essential to carefully monitor risks to avoid hindering its success. Discuss **five** risk mitigation strategies you can use. (10 Marks)
15. a) Quality assessment is essential during project implementation. Describe **five** steps you can follow while assessing project quality. (10 Marks)
- b) Discuss **five** deliverables in a school construction project. (10 Marks)