



**AMREF INTERNATIONAL UNIVERSITY**  
**SCHOOL OF PUBLIC HEALTH**  
**DEPARTMENT OF HEALTH SYSTEMS MANAGEMENT AND DEVELOPMENT**  
**BSC HEALTH SYSTEMS MANAGEMENT AND DEVELOPMENT**  
**SPECIAL/SUPPLEMENTARY EXAMINATION MARCH 2024**  
**HMD 214 PRINCIPLES OF GOVERNANCE IN HEALTH**

**TIME:** Two Hours

**Date :**

**TIME :** Two (2) Hours Start-----End.....

**INSTRUCTIONS TO CANDIDATES**

- 1) This exam is out of 70 marks
- 2) Section-A is compulsory with a Total of 30 Marks
- 3) Answer any TWO (2) questions in Section B

***Read carefully the additional instructions preceding each section.***

## SECTION A

### SHORT ANSWER QUESTIONS – TOTAL of 30 MARKS

#### Question 1

- a) Outline any three principles of governance. (6 marks)
- b) State any two benefits of good governance in health sector. (6 marks)
- c) Define the stakeholder theory of governance. (6 marks)
- d) Outline the process of due diligence in recruiting the directors who will serve in the board. (6 marks)
- e) Highlight any two ethical issues in governance in health. (6 marks)

## SECTION B

### LONG ANSWER QUESTIONS: ANSWER ANY TWO (2) QUESTIONS

#### EACH QUESTION HAS 20 MARKS

#### Question 2

Illustrate five ways in which you can manage risks in health sector. (20marks)

#### Question 3

Critically analyze the agency problem in governance and any two ways in which it can be solved in an organization. (20 marks)

#### Question 4

Primary health care objectives cannot be achieved without good governance in any country. Discuss this statement giving ten relevant examples from the Kenya Health System. (20 marks)