



AMREF INTERNATIONAL UNIVERSITY
SCHOOL OF PUBLIC HEALTH
DEPARTMENT OF HEALTH SYSTEMS MANAGEMENT AND DEVELOPMENT
MASTER OF SCIENCE IN BIO-ETHICS
END OF SEMESTER EXAMINATION APRIL 2024

UNIT CODE: MBE 815

UNIT NAME: FOUNDATIONS OF HEALTH SYSTEMS MANAGEMENT

DATE: APRIL 2024

TIME: Three Hours

Start: 16:00 Hours

Finish 19:00 Hours

INSTRUCTIONS

1. This exam is marked out of 70 marks
2. This Examination comprises TWO Sections
Section A: Compulsory Question (30 marks)
Section B: Long Answer Questions (40 marks)

SECTION A COMPULSORY (30 MARKS)

QUESTION ONE. (30 MARKS)

- a) Define the following terms as used in health systems management. (3 marks)
- i. Health System
 - ii. System thinking
 - iii. Devolution
- b) Describe the organizational arrangement of a decentralized Health system. (5 marks)
- c) Highlight the six building blocks of a health system identified by WHO. (6 marks)
- d) List any six Socio-Cultural and Political Contexts of a health system. (6 marks)
- e) Identify any four ways in which decentralization in a health system is achieved. (4 marks)
- f) List any six functions of health systems. (6 marks)

SECTION B

QUESTION TWO. (20 MARKS)

- a) Describe any five characteristics of a System. (10 marks)
- b) Explain the importance of good governance and leadership in health system management. (10 marks)

QUESTION THREE. (20 MARKS)

- a) Discuss using examples how you will improve the performance of healthcare Systems with regard to health service delivery in Kenya (10 marks)
- b) Critique the application of characteristics of a responsive health system in nationally. (10 marks)

QUESTION FOUR. (20 MARKS)

- a) Describe any five actors of health in the national health system and explain their roles. (10 marks)
- b) Giving examples, discuss the organizational structure of the health system in Kenya. (10 marks)

QUESTION FIVE (20 MARKS)

- a) Highlight the aim of Health Policies (2 marks)
- b) Policy makers develop policy based on six competing theories, explain any three of these theories (6 marks)
- c) Describe the six stages in the policy process model (policy cycle) of policy making (6 marks)
- d) Explain the three broad categories of policy analyses (6 marks)