



AMREF INTERNATIONAL UNIVERSITY
SCHOOL OF PUBLIC HEALTH
DEPARTMENT OF HEALTH SYSTEMS MANAGEMENT AND DEVELOPMENT
MASTER OF SCIENCE IN HEALTH SYSTEMS MANAGEMENT
END OF SEMESTER EXAMINATION SEPTEMBER-DECEMBER 2024

UNIT CODE: HSM 716 UNIT NAME: MONITORING AND EVALUATION

DATE: DECEMBER 2024

TIME: Three Hours

Start: 1700 Hours

Finish 2000 Hours

INSTRUCTIONS

1. This exam is marked out of 100 marks
2. This Examination comprises TWO Sections
Section A: Compulsory Question (25 marks)
Section B: Long Answer Questions (75 marks)
3. All questions in Section A are compulsory and Answer any THREE questions in Section B
4. This online exam shall take 3 Hours
5. Late submission of the answers will not be accepted
6. Ensure your web-camera is on at all times during the examination
7. No movement is allowed during the examination
8. Avoid idling of your machine for more than 5 minutes.
9. The VAS has inbuilt integrity checks to detect cheating.
10. Any aspect of cheating detected during and or after the exam administration will lead to nullification of your exam
11. In case you have any questions call the invigilator for this exam +254722774221/ ICT +254725835496 or the Head of Department on +254725984499 and email michel.mutabazi@mcampus.amref.ac.ke
12. For adverse incidences please write an email to: amiu.examinations@amref.ac.ke and copy michel.mutabazi@mcampus.amref.ac.ke

SECTION A: COMPULSORY (25 Marks)

Question 1

1. State five key guidelines for setting objectives. **(5 marks)**
2. Describe the differences between descriptive questions and normative questions as applied in evaluations. **(5 Marks)**
3. State five examples of a non-directional indicator. **(5 marks)**
4. Explain the meaning of counterfactual in experimental designs. **(5 marks)**
5. Describe the differences between a review and an evaluation. **(5 marks)**

SECTION B: ANSWER ANY THREE (3) QUESTIONS OUT 4 QUESTIONS (75 Marks)

Question 2

Your organization is in the process of developing a new 5-year strategic plan. You have been tasked to lead the team in developing a theory of change (TOC).

- a). Describe the rationale for having a theory of change (TOC) for the organization. **(15 marks)**
- b). Explain the benefits derived from having a theory of change (TOC) in the organization. **(10 marks)**

Question 3

- a). Describe the differences between monitoring and evaluation. **(10 marks)**
- b). Explain the key monitoring and evaluation activities in the project cycle. **(15 marks)**

Question 4

- a). Describe the evolution of monitoring and evaluation (M&E) philosophy from the 1960s up to the millennium. **(15 marks)**
- b). Explain the differences in the practice of monitoring and evaluation (M&E) between 1960s-1980s and the millennium. **(10 marks)**

Question 5

The 5-year community health project that you have been managing will close in February 2025. You have been tasked to develop the terms of reference (TOR) for end-term project evaluation.

- a). Describe the key components of the terms of reference (TOR). **(15 marks)**
- b). Describe the differences between nonexperimental evaluation design and quasi experimental evaluation design. **(10 marks)**

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