



AMREF INTERNATIONAL TRAINING CENTER

Qualification Code : 041306T4PMN
Qualification : Project Management Level 6
Unit Code : BUS/CU/PM/CR/01/6/A
Unit of Competency : Manage Project Inception

WRITTEN ASSESSMENT

TIME 3 HOURS

INSTRUCTIONS TO CANDIDATE

1. You have **THREE** hours to answer all the questions.
2. Marks for each question are indicated in the brackets.
3. The paper consists of **TWO** sections: A and B.
4. Do not write on the question paper.
5. A separate answer booklet will be provided.

This paper consists of THREE (3) printed pages

Candidates should check the question paper to ascertain that all pages are printed as indicated and that no questions are missing.

SECTION A (40 Marks)

Answer all questions in this section.

1. When deciding on a project to be undertaken, a feasibility study is carried out to determine its viability. Identify **FOUR** data collection methods that may be used to collect data for a project feasibility study. (4 Marks)
2. There is a debate on whether there is need to invest resources in a feasibility study. Highlight **FOUR** benefits of conducting a feasibility study. (4 Marks)
3. Project managers undertake project implementation with the objective of solving problems affecting a community. Mention **THREE** approaches used to identify problems that a project may solve. (3 Marks)
4. You have just completed your feasibility studies for project A. Outline **FIVE** forms of presenting a feasibility study report. (5 Marks)
5. Undertaking a project requires a project manager to do thorough research to identify a viable project in order to secure donor funding. Name **FIVE** sources of project ideas. (5 Marks)
6. You have been appointed as a chairperson of a committee involved in project planning. State **FOUR** tools that can be used in project planning. (4 Marks)
7. Bid evaluation for supply of project materials normally takes place in stages. Highlight **FOUR** stages followed in bid evaluation. (4 Marks)
8. A project manager will require to utilize several methods to decide on which type of a project to undertake. Identify **FOUR** quantitative project selection methods. (4 Marks)
9. Before planning and implementation of a project, a project manager and the project team must evaluate the cost of implementing and the benefits of the project upon completion. Name **THREE** factors considered in cost benefit analysis. (3 Marks)
10. During project execution, conflicts may arise due to disagreements amongst the team members. Identify **FOUR** dispute resolution methods that can be used to solve project conflicts (4 Marks)

SECTION B (60 Marks)

Answer question 11 and any other two in this section.

11. The Kisumu National Polytechnic intends to put up a state of the art tuition block to accommodate the increasing number of students. To achieve this, the administration has decided to establish a project office with an objective of initiating, planning, implementing, evaluating and commissioning of the project. The project team under the project manager needs to develop a workable project plan, which will take into account all the parameters that will lead to the success of the project. Before settling on the plan, the project team must carry out the feasibility study and prepare a report which will guide the financiers and donors who will finance the project
- a) Discuss FIVE documents that the project team should develop during the project planning stage. (10 Marks)
 - b) Explain FIVE areas that the project team will cover in conducting the feasibility study. (10 Marks)
12. John has been appointed as a project manager in a World Health Organization funded project. He has a duty to develop a project plan on how to combat Covid-19 in Nairobi County. Before the project being funded he has to prepare a project plan and formulate a concept note which will inform WHO to finance the project.
- a) Describe FIVE contents he shall include in the concept note. (10 Marks)
 - b) Explain FIVE features of a project plan. (10 Marks)

13. Mr. Kamau is a project manager with Danish funded NGO project. He has been tasked to develop a project plan which details how the project will be initiated, executed and commissioned. Some of the challenges which may be faced in project implementation are conflicts and disagreements. To solve the problem which might arise the project manager has to develop a problem analysis tree.

a) Explain FIVE benefits of using a problem tree analysis at the inception stage of the project. (10 Marks)

b) Discuss FIVE factors he should consider when selecting the most viable project. (10 Marks)

14. James was recently appointed as a project manager with Corner Stone International organization. One of his task include identifying viable projects for the international organization to finance. He is required to conduct a feasibility study for every project and write a report for every project identified. In addition, he is involved in preparing project proposal for the funding.

a) Explain FIVE sections of the feasibility study report that he shall prepare. (10 Marks)

b) Discuss FIVE components to be contained in the project proposal document. (10 Marks)