



AMREF INTERNATIONAL TRAINING CENTER

Qualification Code : 041306T4PMN
Qualification : PROJECT MANAGEMENT LEVEL 6
Unit code : BUS/CU/PM/CR/04/6/A
Unit of Competency : MANAGE PROJECT IMPLEMENTATION

CANDIDATE WRITTEN ASSESSMENT

Time: 3 Hours

INSTRUCTIONS TO CANDIDATE

1. This paper has two sections A and B
2. Attempt questions in each section as per instructions given in the section.
3. You are provided with a separate answer booklet.
4. Answer all questions in the answer booklet.
5. Marks for each question are indicated in the brackets.
6. Do not write on the question paper.

This paper consists of THREE (3) printed pages

Candidates should check the question paper to ascertain that all pages are printed as indicated and that no questions are missing

SECTION A (40 MARKS)

Answer ALL questions in this section.

1. Highlight **four** methods used in identifying skills required by the project team in execution of a project? (5 Marks)
2. Triple M company has hired a project manager to carry out implementation for its expansion project. Highlight **four** job descriptions of the newly hired project manager during project implementation phase. (4 marks)
3. Delegation is a very important management tool for various projects. As a project manager for water and sanitation project in Nyeri County, state **four** advantages of delegating tasks to your staff. (4 marks)
4. As a project manager, you have been tasked with implementation of the new project in your organization. One of your key task is resource mobilization and planning. State **four** reasons why resource planning is important in project implementation. (4 marks)
5. Project implementation involves a range of elements and factors. State **four** elements that are fundamental to project implementation in an organization set up. (4 marks)
6. Project implementation involves a range of elements and factors. State **four** elements that are fundamental to project implementation in an organization set up. (4 marks)
7. You are in charge of supervising road construction project. Illustrate **four** ways you will use in analyzing customer satisfaction of the constructed road project (5 Marks))
8. A project report is a document providing detail on the project's overall status or specific aspects of its performance. Highlight **four** elements of a project report. (4 Marks)
9. Project monitoring refers to surveillance and tracking of the project to ensure that all the tasks are completed on time. Mention **four** techniques you can use to monitor project implementation. (4 Marks)
10. Highlight **four** benefits of stakeholder's relations management (4 Marks)

SECTION B (60 MARKS)

Answer any THREE questions in this section

- 11.** The management is responsible for making decisions in an organization concerning projects which vary from the choice of the project to be implemented, whether to continue with the project that is being executed, or to discontinue. To be able to make the above decisions, a lot of information is required, this makes it important to collect data before project implementation, during the execution of the project and after the project has been implemented. The data collected is then analyzed to come up with reports which the management uses to make decisions that affect projects. Required:
- a) Discuss **five** qualities of an effective report. (10 marks)
 - b) Describe **five** elements included in a project progress report. (10 marks)
- 12.** You have been selected as a project implementing officer, your organization requires you to draw up a plan that would lead to proper and faster project execution.
- a) Describe **five** activities carried out during project execution phases. (10 marks)
 - b) Describe **five** factors that influence successful implementation of the project. (10 marks)
- 13.** Successful implementation of any project is dependent on many factors of which stakeholders' management, team cohesion and conflict resolution are some of them
- a) Describe **five** approaches to conflict resolution. (10 marks)
 - b) Discuss **five** reasons that make it necessary for an organization to undertake project stakeholder analysis.
- 14.**
- a) You have been appointed as project director for company X to advise the organization on source of funding for their new project discuss **three** sources of finance that you would recommend for this organization to help them implement the project. (6 marks)
 - b) When implementing projects, it's essential to carefully monitor risks to avoid hindering its success. Discuss **four** risk mitigation strategies you can use. (8Marks)
 - c) Discuss **three** constraints of project management triangle. (6 marks)