



AMREF INTERNATIONAL UNIVERSITY
SCHOOL OF PUBLIC HEALTH
DEPARTMENT OF HEALTH SYSTEMS MANAGEMENT
BACHELOR OF SCIENCE IN HEALTH SYSTEMS MANAGEMENT
MAIN END OF SEMESTER EXAMINATION AUGUST 2025

UNIT CODE: HMD 316

UNIT NAME: MANAGEMENT OF DEVOLVED HEALTH SERVICES

DATE: 4 AUGUST 2025

TIME: 2 Hours

Start: 9:00 AM

Finish: 11:00 AM

INSTRUCTIONS

1. This exam is marked out of 70 marks
2. This Examination comprises TWO Sections
Section A: Compulsory Question (30 marks)
Section B: Long Answer Questions (40 marks)

SECTION A: COMPULSORY (30 Marks)

Short Answer Questions: Answer all questions.

1. State two policy principles of the Kenya Health Policy Framework 2014-2030 that ensure access to devolved health services by all Kenyans (4 marks).
2. Distinguish between the two roles of the following devolved health management governance teams
 - a. National Senior Health Management Team (2 marks).
 - b. Primary Care Health Management Team (2 marks).
3. State one health commitment made by the global health communities in each of the following cities.
 - a) United Nations 2030 Sustainable Development Goals (2 marks).
 - b) Abuja Declaration (2 marks)

4. State the meaning of human resources norms and standards in the supply of health workers in the devolved health system in Kenya (2 marks).
5. State the meaning of the Kenya Essential Package of Health (KEPH) in devolved health system (4 marks)
6. State four responsibilities of the state department of health in support of the devolved health services (4 marks).
7. State the roles of the following staff in the county health departments.
 - a) County Officer for Health (2 marks).
 - b) County Director of Health (2 marks)
8. Highlight two functions of Health Facility Management Committee in enhancing devolved health services (4 marks).
9. Identify one function of the Primary Care Management Team in devolved health System (2 marks).

SECTION B ANSWER ANY TWO (2) QUESTIONS (Total 40 Marks)

Long Answer Questions

10. a) Outline the three dimensions of Universal Health Coverage (UHC), giving one example, for ensuring coverage of devolved essential services in a responsive manner to population needs (6 marks).
 - b) The goal of Universal Health Coverage in Kenya is to increase access to health services to Kenyans without 'leaving no one behind'.
 - i) Explain the four aspirations of UHC that strengthen the above goal (4 Marks).
 - ii) Highlight two Acts of Parliament that accelerate UHC goals (4 marks).
 - iii State the goal and two principles of the Kenya Health Policy (2014-2030) as key drivers of accessing devolved health services to achieve UHC (6 Marks).
11. Illustrate the organizational structure that the county health department uses to manage the devolution of health services at the community, primary and county referral system levels **(20 marks)**.
12. The Governor of Ubuntu County has appointed you to participate in the budgeting cycle of health services.
 - i) Differentiate budgeting and costing concepts in funding health services (4 marks)

- ii) Describe four steps of budgeting in the budget cycle (8 marks).
- iii) Outline two tools for budgeting that ensure financial accountability by the Governor (4 marks).
- iv) Highlight any two transparency practices in budgeting that you must ensure in the budget cycle (4 marks).

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