



AMREF INTERNATIONAL TRAINING CENTER

Qualification Code : 041306T4PMN
Qualification : PROJECT MANAGEMENT LEVEL 6
Unit Code : BUS/OS/PM/CR/07/6/A
Unit of Competency : Audit and Review Projects

WRITTEN ASSESSMENT

TIME 3 HOURS

INSTRUCTIONS TO CANDIDATES

1. This paper has two sections A and B
2. You are provided with a separate answer booklet.
3. Marks for each question are as indicated.
4. Do not write on the question paper.

This paper consists of 3 printed pages

Candidates should check the question paper to ascertain that all pages are printed as indicated and that no questions are missing.

SECTION A [40 Marks]

Answer all questions in this section

1. Projects success is dependent of the auditing process, identify three audit tools for carrying out project audits. (3 Marks)
2. Audit scope and audit criteria should be clearly defined before undertaking a project. Highlight four factors that defines project audit scope. (4 Marks)
3. An audit plan is the specific guideline to be followed when conducting an audit. State five reasons for developing such guidelines. (5 Marks)
4. Project budgeting is important to realize execution, outline five reasons for having audit budgets. (5 Marks)
5. An audit's objectives may be aimed at continuous improvement or remediation of problems or simply an informational inquiry. In view of this statement, suggest four factors considered in developing audit tools for audit review. (4 Marks)
6. Identify five requirements considered in developing a project audit budget. (5 Marks)
7. You are required to constitute an audit review team, Identify four parties that you must include in the team (4 Marks)
8. Highlight two types of project audit reviews that can be conducted on projects. (2 Marks)
9. Project Review aims to identify whether the project's requirements can be fully addressed by the planned amount of work and to determine what additional resources are necessary to match the work with the requirements. Name four types of project review (4 marks)
10. The project audit checklist helps on completing various projects on time, on a minimal budget, and as per the requirements of the user. Outline four elements of a project audit checklist. (4 Marks)

SECTION B (60 Marks)

Answer any three questions in this section.

11. Developing an audit plan provides a general strategy and approach for project audit team to determine the extent of the audit. In simple words, the auditor plans to perform the audit in an efficient and timely manner by developing an overall strategy for effectively conducting project examination.
- a) Enumerate five steps followed while developing project audit plan. (10 Marks)
 - b) Explain five audit criteria considered in developing a project audit plan. (10 Marks)
12. Due to the significant damages caused by the inadequate drainage systems provided during road construction in Bahati subcounty, the practice of concentrating on the pavement structure and minimizing drainage costs have been revised to ensure that adequate cross-culverts and lateral side ditches are provided in future road projects. You have been invited by ward administrator as a think tank to advise on:
- a) Five causes of failures in the road construction projects (10 Marks)
 - b) Five common project management challenges (10 Marks)
13. You have been selected as a team leader to conduct an audit of the recently completed borehole drilling project in North eastern Kenya.
- a) Explain five advantages of enhancing teamwork while conducting a project audit. (10 Marks)
 - b) Analyze five reasons why the project team leader may opt for an external project auditor. (10 Marks)
- 14.
- a) Data collection is critical in gathering facts about the project activities carried out during conduct of an audit. Explain five methods of data collection applied. (10 Marks)
 - b) Evaluate five means of disseminating project audit reports to different stakeholders. (10Marks)