



AMREF INTERNATIONAL TRAINING CENTER

Qualification Code : 041306T4PMN
Qualification : PROJECT MANAGEMENT LEVEL 6
Unit code : BUS/CU/PM/CR/11/6/A
Unit of Competency : MANAGE PROJECT SCOPE

CANDIDATE WRITTEN ASSESSMENT

Time: 3 Hours

INSTRUCTIONS TO CANDIDATE

1. This paper has two sections A and B
2. Attempt questions in each section as per instructions given in the section.
3. You are provided with a separate answer booklet.
4. Answer all questions in the answer booklet.
5. Marks for each question are indicated in the brackets.
6. Do not write on the question paper.

This paper consists of THREE (3) printed pages

Candidates should check the question paper to ascertain that all pages are printed as indicated and that no questions are missing

SECTION A (40 MARKS)

Answer ALL questions in this section.

1. Define the following terms: (4 marks)
 - a) Project deliverables
 - b) Project Scope
2. Every project has its own unique characteristics, outline FOUR Characteristics of a project that you know. (4 marks)
3. Describe 2 types of project closure and suggest why each may occur giving an example in each case (4 marks)
4. As a project development manager, highlight FOUR elements of a project description that would help you win management support for the project. (4 marks)
5. Project validation is an important aspect in project development. List FOUR items contained in a project validation checklist. (4 marks)
6. Explain TWO differences between a project and a program. (4 marks)
7. Suggest two ways you can use to manage scope creep (4 marks)
8. Differentiate between functional and nonfunctional requirements giving one example in each case (4 marks)
9. Describe TWO techniques which can be used in gathering requirements (4 marks)
10. Project parameters help the project manager in the implementation of the project. Highlight the FOUR project parameters that you know. (4 marks)

SECTION B (60 MARKS)

Answer any THREE questions in this section

11. During project's inception, several ideas come up. These ideas inform project developer on the extent to which the project scope will be established.
- a) Discuss FIVE ways by which project ideas can be sourced. (10 marks)
 - b) Explain FIVE importance of project Scope Management. (10 marks)
12. You are the project manager for a construction project to build a new office block. The project has a complex set of tasks and activities that need to be structured for effective management.
- i. Discuss FOUR steps/levels on how you would create a Work Breakdown Structure (WBS) for this project? (8 marks)
 - ii. Describe four components you would include in your WBS. (8 marks)
 - iii. Give two differences between work breakdown structure(WBS) and Product breakdown structure (PBS) . (4 marks)
13. Identifying and complying with legal requirements is crucial for the successful execution of all project's scope, as non-compliance can lead to legal issues, delays, added costs and distortion of project matrix.
- a. Discuss FIVE ways in which legal requirements are identified based on the project's nature. (10 marks)
 - b. Explain TWO types of traceability matrix used in projects management. (4 marks)
Describe THREE processes of project scope management. (6 marks)
14. A project charter is a document that indicates or recognizes the existence of a project. Describe FIVE components of this important project document. (10 marks)
- A student in X national polytechnic is writing a project proposal for his exams. Explain FIVE importance of a project proposal. (10 marks)