



AMREF INTERNATIONAL UNIVERSITY
SCHOOL OF PUBLIC HEALTH
DEPARTMENT OF COMMUNITY HEALTH
BSc COMMUNITY PRACTICE
END OF SECOND SEMSTER EXAMINATION MAY-AUGUST 2026

CHP 325- Project Management in Health Main Exam Paper

TIME: Two (2) Hours **Start: 5:30 PM**

Stop: 7:30 PM

DATE: 7TH AUGUST 2026

INSTRUCTIONS TO CANDIDATES

- 1) This exam is out of 70 marks
- 2) Section-A is compulsory with a Total of 30 Marks
- 3) Answer any TWO (2) questions in Section B

Read carefully the additional instructions preceding each section

SECTION A: ANSWER ALL QUESTIONS

(30 Marks)

1. Define project management. (2 marks)
2. Differentiate a problem and an objective tree. (2 marks)
3. Identify three phases of the project planning cycle. (3 marks)
4. List three stakeholders in a health project. (3 marks)
5. Outline two functions of a project management team. (2 marks)
6. List three roles of a project manager. (3 marks)
7. Identify two leadership skills required by a project manager. (2 marks)
8. List two components of a project budget. (2 marks)
9. Identify two uses of a Gantt chart. (2 marks)
10. List three elements of a risk matrix. (3 marks)
11. State four components of a Logical Framework (Log Frame). (4 marks)
12. List two purposes of monitoring and evaluation. (2 marks)

SECTION B

LONG ANSWER QUESTIONS: ANSWER ANY TWO (2) QUESTIONS (40 Marks)

13. Discuss the five (5) phases of the project planning cycle, clearly outlining the key activities associated with each phase. (20 marks)
14. Case Study: A maternal health project is experiencing delays, poor coordination, and limited stakeholder involvement.
 - (a) Discuss four project management challenges. (8 marks)
 - (b) Propose four solutions for addressing the challenges. (8 marks)
 - (c) Explain two roles of the project manager. (4 marks)
15. **Case Scenario:** A county health department in Kenya has identified low immunization coverage among children under five in a rural sub-county. Data shows that only 60% of children are fully immunized, largely due to poor community awareness, long distances to health facilities, irregular vaccine supply, and limited outreach services.
To address this problem, the county plans to implement a community-based immunization project targeting improved vaccine uptake through outreach clinics, health education, and strengthened supply systems.
Using this scenario:
Develop a complete Logical Framework Approach (LFA) for the project, clearly indicating: Goal, Purpose (Outcome), Outputs, Activities, Objectively Verifiable Indicators (OVIs), Means of Verification (MoV) and Assumptions. (20 marks)

