



AMREF INTERNATIONAL UNIVERSITY
SCHOOL OF PUBLIC HEALTH
DEPARTMENT OF HEALTH SYSTEMS MANAGEMENT AND DEVELOPMENT
MASTERS IN HEALTH SERVICES MANAGEMENT
END OF SEMESTER EXAMINATION AUGUST 2025

UNIT CODE: HSM 717 **UNIT NAME: HEALTH POLICY AND PLANNING**
DATE: 4 AUGUST 2025
TIME: Three Hours **Start: 5:30 PM** **Finish 8:30 PM**

INSTRUCTIONS

1. This exam is marked out of 100 marks
2. This Examination comprises TWO Sections
Section A: Compulsory Question (25 marks)
Section B: Long Answer Questions (75 marks)

SECTION A: COMPULSORY (25 Marks)

Short Answer Questions

- Q1) Explain 5 different ways in which social protection schemes address life cycle health risks (5 marks)
- Q2) Explain three (3) core principles of the One Health Strategic Plan (2014-2018) as a strategy for addressing global health issues (5 marks)
- Q3) Describe the elements of 'health in all policies' concept that emerged during Finland's presidency of the European Union in 2006 (5 marks)
- Q4). Explain five (5) key highlights of the Kenya's new population policy in the sessional paper No. 1 of 2023 (5 marks)
- Q5). Describe Five (5) essential skills that a policy analyst should possess (5 marks)

SECTION B ANSWER ANY THREE (3) QUESTIONS (75 Marks)

Long Answer Questions

- Q6). Discuss eight (8) factors that influenced effective implementation of the health sector strategic plan 2020/2021 – 2024/2025 in improving healthcare services by addressing health challenges in Kenya (25 marks)
- Q7a). Policy is an important tool for effective management of health service delivery. Discuss the Five (5) key characteristics of a good policy (15 marks)
- Q7b). Explain the five (5) key reasons why there should be stakeholder involvement during health policy making process (10 marks)
- Q8a) Describe five (5) stages of policy development (15 marks)
- Q8b) Using relevant examples, discuss five (5) methods of improving upward communication in policy making process (10 marks)
- Q9a. Describe six (6) key pillars of Kenya Health Policy 2014-2030 (12 marks)
- Q9b). Using relevant examples discuss six (6) key challenges facing implementation of the Kenya's National eHealth policy (13 marks)
- Q10a). Explain seven (7) key areas of focus in the Kenya's Health Workforce Policy (15 marks)
- Q10b). Discuss using examples five (5) challenges faced in the implementation of the Kenya's health workforce policy (10marks)